2024 Reserves Report and Capital Forecast Appendix One

CITY OF ELLIOT LAKE

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

RESERVE FUND	2024	2025	2026	2027	2028
WORKING FUNDS	\$62,268	\$0	\$0	\$0	\$0
DISCRETIONARY RESERVES					
FLEET	\$927,944	\$1,524,368	\$1,728,813	\$1,248,642	\$2,513,306
INFORMATION TECHNOLOGY	\$251,936	\$0	\$0	\$164,851	\$0
PUBLIC WORKS	\$6,678,763	\$1,269,656	\$566,294	\$1,348,149	\$587,664
PUBLIC LIBRARY	\$11,417	\$9,317	\$35,000	\$0	\$14,552
ECONOMIC DEVELOPMENT	\$15,264	\$0	\$0	\$0	\$0
BUILDINGS & FACILITIES	\$6,417,162	\$7,570,206	\$357,406	\$461,266	\$488,105
MINERS MEMORIAL CARE FUND	\$0	\$0	\$0	\$0	\$0
PROTECTION TO PERSONS & PROPERTY	\$0	\$67,600	\$61,600	\$0	\$73,100
PHYSICIAN RECRUITMENT	\$75,000	\$75,000	\$50,000	\$50,000	\$0
MOUNT DUFOUR SKI HILL	\$141,768	\$0	\$0	\$0	\$0
LEGISLATIVE REQUIREMENTS	\$0	\$0	\$0	\$0	\$0
WIRELESS TOWERS	\$150,000	\$0	\$0	\$0	\$0
COMMUNITY SERVICES / RECREATION	\$0	\$0	\$0	\$0	\$0
COMMUNITY IMPROVEMENT PLAN	\$0	\$0	\$0	\$0	\$0
LAND SALES / PURCHASES	\$0	\$0	\$0	\$0	\$0
COMMUNITY HUB	\$0	\$0	\$0	\$0	\$0
DIRECTED - SPECIFIC PURPOSE					
ELECTION	\$0	\$20,352	\$75,348	\$0	\$0
LANDFILL SITE - WASTE MANAGEMENT	\$0	\$59,258	\$93,196	\$335,808	\$0
WATER / WASTE WATER - USER PAY	\$6,391,395	\$11,388,103	\$1,587,413	\$1,203,974	\$753,193
ACCESSIBILITY	\$0	\$0	\$0	\$0	\$0
WATERFRONT DEVELOPMENT (ELRDC)	\$0	\$0	\$0	\$0	\$0
BUILDING CONTROLS	\$0	\$0	\$0	\$0	\$0
ARTS & CULTURE HUB	\$201,485	\$0	\$0	\$0	\$0
CEMETERY CAPITAL DEVELOPMENT	\$113,162	\$0	\$0	\$0	\$0
TOTAL CAPITAL BUDGET PER YEAR	\$21,437,563	\$21,983,859	\$4,555,071	\$4,812,691	\$4,429,920

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

WORKING FUNDS

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$62,268	\$0	\$0	\$0	\$0
COMPLETION OF WORK IN PROGRESS					
Accounting and Workorder Software	\$62,268				

INFORMATION TECHNOLOGY

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$251,936	\$0	\$0	\$164,851	\$0
GENERAL PROJECTS					
IT Refresh	\$170,528			\$164,851	
Council Chambers Audio/Visual Upgrade	\$81,408				
Cyber Security				\$17,584	

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

FLEET

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$927,944	\$1,524,368	\$1,728,813	\$1,248,642	\$2,513,306
AIRPORT					
Fuel Truck - 2004					\$384,653
1/2 Ton Pickup- 2012 - Airport					\$48,356
Riding Mower - 1993	\$18,360				
Tractor/Mower - 1989	\$18,360				
Snow Blower Attachment - 2012			\$129,439		
Loader - 2011		\$291,034			
PARKS DEPARTMENT					
ATV - 1999			\$15,264		
ATV - 2008 - Replace with Side-X-Side	\$31,687				
Mover w/72" Deck (Cemetery) - 2020					\$35,168
Tractor Mower - 2016			\$26,966		
Mini Excavator - 2015	\$26,987				
Zero Turn Mower -2022					\$59,929
PUBLIC WORKS VEHICLES					
Tandem Plow/Sander - 2017			\$350,563		
Cube Van (Utility II) - 1998					\$89,468
Plow/Sander - 2020					\$357,178
Street Sweeper/Cleaner - 2019					\$384,653
Plow/Sander - 2016		\$304,792			
Cube Van (Distribution Water) - 2017				\$99,021	
PUBLIC WORKS EQUIPMENT					
Grader - 2021		\$333,366			
Excavator - 2006			\$517,755		
Sweeper/Cleaner - 2019					\$253,382
MT Trackless - 2009	\$202,401				

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

FLEET

Project Description & Location	2024	2025	2026	2027	2028
MT Trackless - 2017				\$214,307	
MT Trackless - 2009			\$210,338		
MT Trackless - 2021				\$214,307	
Loader - 2017				\$274,752	
Tractor - 2019					\$71,436
Back Hoe/Loader - 2015	\$285,437				
Loader (Sand Yard) - 1990		\$238,118			
Frontend Loader - 2019			\$291,499		
Snow Blower Attachment				\$197,821	
TRANSIT	Х	Х	X	Х	X
Transit Bus					\$160,455
Transit Bus					\$160,455
Transit Bus	\$146,000				\$160,455
Review of System	\$61,056				
Replacement of Bus Shelters		\$105,830			
Smart Card System		\$79,373			
ENTERPRISE LEASING					
Light Duty Vehicles	\$137,657	\$171,855	\$186,989	\$248,435	\$347,718

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

PUBLIC WORKS

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$6,678,763	\$1,269,656	\$566,294	\$1,348,149	\$587,664
ROADS	Х	Х	Х	Х	Х
Emergency Infrastructure Replacement	\$311,386	\$317,491	\$323,597	\$329,702	\$335,808
Surface Treating Roads					
(2022 Dunlop Shores, 2023 Scott Rd, 2025 Dunlop Shores)		\$714,046		\$771,170	
Grinding of Asphalt	\$192,021	\$195,786	\$199,551	\$203,316	\$207,082
Engineering & Geotech Costs for Each Project	\$41,518	\$42,332	\$43,146	\$43,960	\$44,774
INFRASTRUCTURE RENEWAL	Х	Х	Х	Х	Х
Hillside Dr. North	\$6,117,048				
COMPLETION OF WORK IN PROGRESS					
Asset Management Plan	\$16,790				

PUBLIC LIBRARY

Grand Total Capital Project Expenditures per Year	\$11,417	\$9,317	\$35,000	\$0	\$14,552
I-pads for in library use		\$2,540			
Replacement of seating in program room		\$4,233			
Replacement of public access computers	\$11,417	\$2,544			\$14,552
Replacement furnishings purchased in 2016			\$35,000		

ECONOMIC DEVELOPMENT

Grand Total Capital Project Expenditures per Year	\$15,264	\$0	\$0	\$0	\$0
Trailhead Improvements - Tourism	\$15,264				

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

BUILDINGS & FACILITIES

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$6,417,162	\$7,570,206	\$357,406	\$461,266	\$488,105
AIRPORT					
Runway Upgrades		\$2,238,720			
Generator			\$21,573		
Fencing & Refueling Ladders		\$21,166			
Navigation Approach	\$20,759				
BOAT LAUNCH					
CITY HALL					
Stairs to City Hall from Hillside Dr. N. Sidewalk				\$7,571	
HVAC upgrades		\$305,280			
Masonry Pointing			\$11,300		
Repair Pardging			\$2,486		
Roof Replacement					\$220,915
Flooring				\$3,955	
COLLINS HALL					
Floor Refinishing	\$50,880				
Heating and HVAC	\$415,181				
Digital Signage	\$52,915				
Railing Replacement		\$36,160			
Steel Joist and Deck Repairs		\$13,560			
Roofing Repairs / Replacement					\$267,190
FIRE DEPARTMENT					
Masonry Pointing & Concrete Stairs			\$8,475		
Overhead door replacement		\$20,000			
GENERAL FACILITIES					
ESCO Design for All Facilities	\$135,000				
Master Key System			\$100,000		
GENERAL PARKS					

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

BUILDINGS & FACILITIES

Project Description & Location	2024	2025	2026	2027	2028
Burley 1 Lights	\$228,960				
Burley 2 Lights	\$203,520				
Fire Tower Swing Sets	\$101,760				
Kiwanis Park All Wheel Project	\$356,160				
Navy League Building - Doors	\$15,264				
POLICE STATION BUILDING					
Washroom upgrades		\$15,875			
POOL					
Refresh Fitness Equipment	\$30,000		\$32,360		
Roof Repairs	\$185,320				
Pardging Repair		\$7,006			
Envelope Renewal				\$105,090	
PUBLIC WORKS					
Garage Door replacement		\$31,749			
Block foundation work	\$51,898				
Fuel pump upgrades			\$86,292		
RIO DEN					
Structural Assessment		\$638,450	\$85,880	\$344,650	
TRAILS					

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

PROTECTION TO PERSONS & PROPERTY

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$0	\$67,600	\$61,600	\$0	\$73,100
Recording Equipment			\$61,600		
Ford F250 3/4 Ton 4 x 4 - 2015		\$67,600			
Ford Pickup - 2019					\$73,100

PHYSICIAN RECRUITMENT

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$75,000	\$75,000	\$50,000	\$50,000	\$0
PHYSICIAN RECRUITMENT					
Incentive Program	\$75,000	\$75,000	\$50,000	\$50,000	\$0

MOUNT DUFOUR SKI HILL

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$141,768	\$0	\$0	\$0	\$0
MT. DUFOUR					
Ski Lift Audit	\$141,768				

WIRELESS TOWERS

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$150,000	\$0	\$0	\$0	\$0
WIRELESS TOWERS					
Wireless Tower Upgrade	\$150,000				

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

ELECTION

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$0	\$20,352	\$75,348	\$0	\$0
MUNICIPAL ELECTION					
Election Expenses - 2% year over year since 2018			\$75,348		
Voter Tabulators		\$20,352			

LANDFILL SITE - WASTE MANAGEMENT

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$0	\$59,258	\$93,196	\$335,808	\$0
WASTE MANAGEMENT					
Landfill Expansion & Design - Ongoing 2019		\$59,258	\$93,196		
Compactor for Landfill				\$335,808	

2024 CAPITAL BUDGET & FIVE YEAR FORECAST WATER / WASTE WATER - USER PAY

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$6,391,395	\$11,388,103	\$1,587,413	\$1,203,974	\$753,193
WATER DIVISION					
Capital Equipment Needs	\$80,899	\$82,426	\$83,952	\$76,320	\$61,056
Rotork Valves for Water Plant		\$78,355			
Water Tower Valve Replacement		\$1,099,008			
Water Tower Tank 1 Cleanout & Inside Repairs		\$274,752	\$279,840		
Fire Hydrant Upgrades & Repairs	\$10,787	\$10,990	\$11,194	\$11,397	\$11,601
Filter Upgrades, Repairs & Media		\$549,504	\$559,680	\$569,856	
Water Plant Inlet/Outlet Valve Upgrades		\$82,426			
Replacement of Low Lift Pumps		\$87,921			\$92,805
ESCO (2024) Design/Engineering Costs for Water Projects	\$763,200	\$49,572	\$55,620	\$56,732	\$57,867
WASTE WATER DIVISION					
Capital Equipment Needs	\$53,933	\$54,950	\$55,968	\$50,880	\$50,880
Primary Clarifier	\$264,576	\$854,784			
Lift Station Rebuild			\$335,808	\$341,914	\$348,019
Primary Clarifier Building					\$32,360
Secondary Digester Cleanout and Roof		\$8,070,000			
SCADA System	\$109,901				
Lift Station Transfer Switches		\$60,445	\$61,565	\$62,684	\$63,804
Man Hole Relining		\$32,970	\$33,581	\$34,191	\$34,802
INFRASTRUCTURE RENEWAL					
Hillside Dr. North	\$3,299,870				
VEHICLES & EQUIPMENT FOR PLANTS					
Ford Cube Van (Mechanic) - 2020 (V047)			\$110,206		
COMPLETION OF WORK IN PROGRESS					
Hwy 108 Project - Sanitary to N. Industrial	\$1,395,166				
Actuators (3)	\$22,153				
Lift Station - Fox Drive	\$174,151				
Lift Station - Lakeview	\$216,759				

2024 CAPITAL BUDGET & FIVE YEAR FORECAST

ARTS & CULTURE HUB

Project Description & Location	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$201,485	\$0	\$0	\$0	\$0
ARTS & CULTURE HUB					
Completion of Facade	\$201,485				

CEMETERY CAPITAL DEVELOPMENT

Grand Total Capital Project Expenditures per Year	\$113,162	\$0	\$0	\$0	\$0
120 Niche Wall in Granite	\$85,275				
Landscaping	\$20,352				
Crane Rental and Incidentals	\$7,535				