

Appendix One CITY OF ELLIOT LAKE 2023-2028 TAX SUPPORTED CAPITAL FORECAST						
RESERVE FUND	2023	2024	2025	2026	2027	2028
ELECTION	\$ -	\$ -	\$ 20,352	\$ 75,348	\$ -	\$ -
INFORMATION TECHNOLOGY	\$ 219,802	\$ 300,000	\$ -	\$ -	\$ 182,435	\$ -
INFRASTRUCTURE SERVICES - FLEET MANAGEMENT	\$ 1,868,308	\$ 1,190,923	\$ 1,127,661	\$ 1,269,143	\$ 1,242,923	\$ 2,553,598
INFRASTRUCTURE SERVICES - LINEAR, TRAFFIC OPERATIONS & ROADSIDE	\$ 1,185,686	\$ 8,405,177	\$ 10,525,583	\$ 10,152,860	\$ 5,674,944	\$ 19,007,750
INFRASTRUCTURE SERVICES - USER PAY	\$ 5,245,035	\$ 6,344,696	\$ 4,874,956	\$ 2,419,093	\$ 2,528,329	\$ 4,473,726
INFRASTRUCTURE SERVICES - BUILDINGS & FACILITIES	\$ 3,047,684	\$ 3,160,130	\$ 284,114	\$ 86,292	\$ -	\$ 6,634,188
ECONOMIC DEVELOPMENT	\$ 15,264	\$ -	\$ -	\$ -	\$ -	\$ -
ACCESSIBILITY	\$ 46,790	\$ -	\$ -	\$ -	\$ -	\$ -
PUBLIC LIBRARY	\$ 53,500	\$ 74,291	\$ 58,180	\$ 91,710	\$ 74,265	\$ 58,850
LANDFILL SITE - WASTE MANAGEMENT	\$ 91,584	\$ 317,491	\$ 59,258	\$ 93,196	\$ -	\$ -
PROTECTION TO PERSONS & PROPERTY - PROTECTIVE SERVICES	\$ -	\$ -	\$ 67,600	\$ 61,600	\$ -	\$ 73,100
PHYSICIAN RECRUITMENT	\$ 105,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -
CEMETERY CAPITAL DEVELOPMENT	\$ 66,144	\$ -	\$ -	\$ -	\$ -	\$ -
ARTS & CULTURE HUB	\$ 201,485	\$ -	\$ -	\$ -	\$ -	\$ -
COMMUNITY SERVICES/RECREATION & CULTURE	\$ 18,419	\$ -	\$ -	\$ -	\$ -	\$ -
LAND SALES & PURCHASES	\$ 206,108	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL BUDGET PER YEAR	\$ 12,370,808	\$ 19,817,709	\$ 17,042,703	\$ 14,249,243	\$ 9,702,896	\$ 32,801,212

ELECTION

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$0	\$0	\$0	\$0	\$0	\$0
MUNICIPAL ELECTION						
Election Expenses - 2% year over year since 2018				\$75,348		
Voter Tabulators			\$20,352			

INFORMATION TECHNOLOGY

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$219,802	\$300,000	\$0	\$0	\$182,435	\$0
WIRELESS PROJECTS						
Wireless Expansion (rural)		\$300,000				
GENERAL PROJECTS						
IT Refresh	\$203,520				\$164,851	
Cyber Security	\$16,282				\$17,584	

INFRASTRUCTURE SERVICES - FLEET MANAGEMENT

Project Description & Location	Vehicle #	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year		\$1,868,308	\$1,190,923	\$1,127,661	\$1,269,143	\$1,242,923	\$2,553,598
AIRPORT		x	x	x	x	x	x
Fuel Truck - 2004	V002						\$391,776
1/2 Ton Pickup- 2012 - Airport	V044	\$44,774					\$49,252
Riding Mower - 1993	E029		\$18,360				
Tractor/Mower - 1989	E032		\$18,360				
Snow Blower Attachment - 2012	E055				\$129,439		
Loader - 2011	E082			\$291,034			
BUILDING & BYLAW DEPARTMENT		x	x	x	x	x	x
1/2 Ton Pickup - CBO 2021	TBD				\$46,391		
1/2 Ton Pickup with Cap - 2021	V064				\$47,671		
1/2 Ton Pickup with Cap - 2020	V008		\$47,746				
GENERAL GOVERNMENT		x	x	x	x	x	x
Minivan- 2019	V024		\$37,366				
PARKS DEPARTMENT		x	x	x	x	x	x
3/4 Ton Pickup - 2008	V005	\$61,056					
1/2 Ton Pickup (Foreman) - 2013	V046		\$46,708				
1/2 Ton Pickup Crew Cap Pickup - 2008	V059	\$61,056					
1 Ton Pickup with Dump - 2009	V060	\$87,500					
ATV - 1999	V070				\$15,264		
ATV - 2008 - Replace with Side-X-Side	V071	\$30,528					
Cube Van - 2008	V079	\$61,650					
1/2 Ton Pickup Crew Cap - 2021	V086					\$59,326	
Mover w/72" Deck (Cemetery) - 2020	E011						\$35,820
Tractor Mower - 2016	E026				\$26,966		
Mini Excavator - 2015	V066		\$10,380				
Zero Turn Mower -2022	E081						\$61,039

PUBLIC WORKS VEHICLES							
1/2 Ton Pickup - 1997	V010	\$66,144				\$71,436	
Tandem Plow/Sander - 2017	V012				\$350,563		
Plow/Sander - 2020	V020						\$363,792
1/2 Ton Pickup (Road Patrol) - 2014	V022	\$66,144					
Street Sweeper/Cleaner - 2019	V031						\$391,776
1/2 Ton Pickup (Manager) - 2020	V036					\$54,950	
1/2 Ton Pickup (Director) - 2018	V039			\$52,915			
1/2 Ton Pickup (Warehouse) - 2013	V042		\$51,898				
3/4 Ton Pickup (Garage) - 2008	V045	\$61,056					
Cube Van (Utility II) - 1998	V047	\$81,408					\$91,125
1 Ton/Dump Box (Garbage) - 2011	V051			\$63,091			
1 Ton Crew Cab (Garbage) - 2022	V053	\$0				\$57,003	
Plow/Sander - 2012	V065	\$284,928					
Plow/Sander - 2016	V073			\$304,792			
1/2 Ton Pickup - 2021	V091				\$53,933		
Cube Van (Distribution Water) - 2017	V093	\$81,408				\$99,021	
1/2 Ton Pickup - 2008	V097				\$45,304		
PUBLIC WORKS EQUIPMENT							
Grader - 2021	E004		\$326,955				\$352,598
Excavator - 2006	E006				\$51,775		
Excavator - 2013	E007	\$407,040					
MT Trackless - 2009	E030		\$202,401				
Sweeper/Cleaner - 2019	E031						\$253,382
MT Trackless - 2017	E037					\$214,307	
MT Trackless - 2009	E084				\$210,338		
MT Trackless - 2021	E041					\$214,307	
Loader - 2017	E048					\$274,752	
Tractor - 2019	E061						\$72,758
Back Hoe/Loader - 2015	E066		\$285,437				
Loader (Sand Yard) - 1990	E095			\$238,118			
Frontend Loader - 2019	E098				\$291,499		
Snow blower Attachment						\$197,821	
RECREATION & CULTURE							
Minivan - 2010	V024A	\$35,616					
1/2 Ton Pickup - 2018	V026			\$29,549			
TRANSIT BUSES							
Transit Bus (Specialized) - 2017	V014		\$145,313				
Transit Bus (Specialized) - 2019	V017			\$148,163			
Transit Bus (Conventional) - 2019	V100	\$146,000					\$163,427
Transit Bus (Conventional) - 2019	V101	\$146,000					\$163,427
Transit Bus (Conventional) - 2019	V102	\$146,000					\$163,427

INFRASTRUCTURE SERVICES - LINEAR, TRAFFIC OPERATIONS & ROADSIDE

Project Description & Location	Length (m)	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year		\$1,185,686	\$8,405,177	\$10,525,583	\$10,152,860	\$5,674,944	\$19,007,750
ROADS		x	x	x	x	x	x
Emergency Infrastructure Replacement		\$305,280	\$311,386	\$317,491	\$323,597	\$329,702	\$335,808
Surface Treating Roads (2022 Dunlop Shores, 2023 Scott Rd, 2025 Dunlop Shores)		\$356,160		\$714,046		\$771,170	
Grinding of Asphalt		\$188,256			\$152,640		
Engineering Design & Geotech Costs for Each Project		\$42,739	\$41,518	\$42,332	\$43,146	\$43,960	\$44,774
Infrastructure Renewal - Roman / Willoughby	1300		\$88,192	\$6,218,594	\$6,338,183		
Infrastructure Renewal - Spine Rd Access to ELRL	260		\$569,856				
Infrastructure Renewal - Spine	1900	\$201,667	\$485,680				
Infrastructure Renewal - Hillside Dr. North	875		\$4,024,608				
Infrastructure Renewal - Lakeview Drive	600					\$2,980,510	
Infrastructure Renewal - Spruce / Maple / Oak	2500						\$12,648,768
STORM		x	x	x	x	x	x
Infrastructure Renewal - Spine Rd Access to ELRL	260		\$569,856				
Infrastructure Renewal - Hillside Dr. North	875		\$2,092,440				
Infrastructure Renewal - Roman / Willoughby	1300			\$3,233,119	\$3,295,294		
Infrastructure Renewal - Lakeview Drive	600					\$1,549,601	
Infrastructure Renewal - Spruce / Maple / Oak	2500						\$5,978,400
SIDEWALK		x	x	x	x	x	x
Asset Management Plan		\$30,528					
CROSSWALKS		x	x	x	x	x	x
Lit-up Crosswalks			\$40,000				
TRANSIT		x	x	x	x	x	x
Review of System		\$61,056					
Replacement of Bus Shelters			\$103,795				
Smart Card System			\$77,846				

INFRASTRUCTURE SERVICES - USER PAY

Project Description & Location	Length (m)	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year		\$5,245,035	\$6,344,696	\$4,874,956	\$2,419,093	\$2,528,329	\$4,473,726
WATER DIVISION							
Capital Equipment Needs		\$79,373	\$80,899	\$82,426	\$83,952	\$76,320	\$61,056
Rotork Valves for Water Plant				\$78,355			
Hwy 108 Project - Water to N. Industrial		\$1,863,861					
Water Tower Valve Replacement			\$1,078,656				
Water Tower Tank 1 Cleanout & Inside Repairs			\$269,664	\$274,752			
Fire Hydrant Upgrades & Repairs		\$10,583	\$10,787	\$10,990	\$11,194	\$11,397	
Filter Upgrades, Repairs & Media		\$74,081		\$549,504	\$559,680	\$569,856	
Flouride Room Upgrade		\$40,771					
Water main Investigation - Downtown		\$317,491					
Water Plant Inlet/Outlet Valve Upgrades			\$80,899				
Low lift pump rebuild		\$45,792					
Replacement of Aging Low Lift Pumps				\$87,921			
Design/Engineering Costs for Water Projects		\$42,432	\$45,877	\$50,539	\$56,704	\$40,704	\$40,704
Infrastructure Renewal - Spine (access to ELRL project)	260		\$174,620				
Infrastructure Renewal - Spine	1900	\$253,333	\$1,327,113				
Infrastructure Renewal - Hillside Dr. North	875		\$587,664	\$311,462	\$317,339		
Infrastructure Renewal - Roman / Willoughby	1300		\$176,384			\$960,411	
Infrastructure Renewal - Lakeview Drive	600						\$402,970
Infrastructure Renewal - Spruce / Maple / Oak	2500						\$669,937
WASTE WATER DIVISION							
Capital Equipment Needs		\$52,915	\$53,933	\$54,950	\$55,968	\$50,880	\$50,880
Primary Clarifier Rebuild Tank 1 (2023), Tank 2 (2024) Tank 3 (2025)		\$264,576	\$854,784	\$200,000			
Hwy 108 Project - Sanitary to N. Industrial		\$1,625,000					
Lift Station Rebuild Spruce (2021) Lakeview (2023) North (2024) Dunn (2026)		\$223,160	\$317,491		\$335,808		
Primary Clarifier Building						\$32,360	
Secondary Digester Cleanout		\$45,792	\$114,056				
Lift Station Transfer Switches Washington (2023), Porridge/Angel/Lakeview (2025)		\$17,299		\$60,445			
Secondary Clarifiers - Relining of Weirs (2)		\$152,640					
Man Hole Relining		\$30,528		\$32,970		\$34,191	
Infrastructure Renewal - Spine (access to ELRL project)	260	\$0	\$174,620				
Infrastructure Renewal - Spine	1900			\$2,295,380			
Infrastructure Renewal - Hillside Dr. North	875	\$0	\$997,248				
Infrastructure Renewal - Roman / Willoughby	1300			\$785,262	\$800,078		
Infrastructure Renewal - Lakeview Drive	600					\$752,210	
Infrastructure Renewal - Spruce / Maple / Oak	2500						\$3,248,179

VEHICLES & EQUIPMENT FOR PLANTS		x	x	x	x	x	x
Chevrolet Van (Electrician) - 2011 (V003)		\$61,650					
Ford Cube Van (Mechanic) - 2020 (V016)					\$110,206		
Ford Pickup Truck (Manager) - 2020 (V018)					\$41,762		
Dodge 1 Ton w/Plow (Mechanic) - 2019 (V058)					\$46,403		
Ford Pickup Truck - 2014 (V067)		\$43,757					

INFRASTRUCTURE SERVICES - BUILDINGS & FACILITIES

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$3,047,684	\$3,160,130	\$284,114	\$86,292	\$0	\$55,968
AIRPORT	x	x	x	x	x	x
Runway Upgrades		\$2,238,720				
Generator		\$20,759				
Fencing & Refueling Ladders		\$20,759				
Navigation Approach		\$20,759				
BOAT LAUNCH	x	x	x	x	x	x
Additional Electrical		\$31,139				
Landscaping and Accessibility	\$30,528					
CENTENNIAL ARENA	x	x	x	x	x	x
Sprinkler System		\$101,760				
Heating and HVAC		\$77,846	\$211,661			
Zamboni Room		\$155,693				
Generator		\$30,528				
LED Lighting		\$20,759				
Motors for Fans (x 4)		\$16,607				
Score clock & Equipment		\$77,846				
CITY HALL	x	x	x	x	x	x
COLLINS HALL	x	x	x	x	x	x
Performance Space Retrofit	\$38,233					
Floor Refinishing	\$50,880					
Heating and HVAC		\$207,590				
FIRE DEPARTMENT	x	x	x	x	x	x
Overhead door replacement		\$20,000				
GENERAL FACILITIES	x	x	x	x	x	x
Master Key System	\$91,584					
GENERAL PARKS	x	x	x	x	x	x
Rio Den & Fire Tower Swing Sets	\$25,440					
General City Signage	\$50,880					
Westview Park Roof Painting	\$10,176					
Kiwanis Park All Wheel Project		\$51,898				
Navy League Building - Doors	\$15,264					

POLICE STATION BUILDING	x	x	x	x	x	x
Carpet Replacement/Flooring	\$16,282					
Washroom upgrades		\$15,569				
POOL	x	x	x	x	x	x
Pool Shell Refurbishment	\$2,571,745					
Valves and pumps	\$0	\$0				\$55,968
Roof Repairs			\$40,704			
PUBLIC WORKS	x	x	x	x	x	x
Maintenance Garage Roof	\$25,440					
Garage Door replacement	\$30,528		\$31,749			
Block foundation work		\$51,898				
Fuel pump upgrades				\$86,292		
RIO DEN	x	x	x	x	x	x
Structural Assessment	\$25,440					
Heating Unit	\$15,264					
TRAILS	x	x	x	x	x	x
Bridge & Trail Repairs	\$50,000					

COMMUNITY SERVICES/RECREATION & CULTURE

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$18,419	\$0	\$0	\$0	\$0	\$0
Event Fencing	\$18,419					

ECONOMIC DEVELOPMENT

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$15,264	\$0	\$0	\$0	\$0	\$0
Trailhead Improvements - Tourism	\$15,264					

ACCESSIBILITY

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$46,790	\$0	\$0	\$0	\$0	\$0
Accessible Aid at Public Boat Launch	\$46,790					

LANDFILL SITE - WASTE MANAGEMENT

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$91,584	\$317,491	\$59,258	\$93,196	\$0	\$0
WASTE MANAGEMENT						
Landfill Expansion & Design - Ongoing 2019	\$91,584		\$59,258	\$93,196		
Compactor for Landfill		\$317,491				

PROTECTION TO PERSONS & PROPERTY - PROTECTIVE SERVICES

Project Description & Location	Vehicle #	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year		\$0	\$0	\$67,600	\$61,600	\$0	\$73,100
Recording Equipment					\$61,600		
Ford F250 3/4 Ton 4 x 4 - 2015	V203			\$67,600			
Ford Pickup - 2019	V204						\$73,100

LAND SALES & PURCHASES

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$206,108	\$0	\$0	\$0	\$0	\$0
IMPROVEMENTS						
Fox Drive Servicing	\$88,066					
ENVIRONMENTAL STUDIES						
Oakland Boulevard	\$31,546					
80 Dieppe Avenue	\$27,475					
Pearson Drive and Esten Road N.	\$59,021					

PHYSICIAN RECRUITMENT

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$0	\$0	\$0	\$0	\$0	\$0
PHYSICIAN RECRUITMENT						
Incentive Program	\$105,000	\$25,000	\$25,000			

CEMETERY CAPITAL DEVELOPMENT

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$0	\$0	\$0	\$0	\$0	\$0
WOODLANDS CEMETERY						
120 Niche Wall in Granite	\$66,144					

ARTS & CULTURE HUB

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$201,485	\$0	\$0	\$0	\$0	\$0
ARTS & CULTURE HUB						
Completion of Facade	\$201,485					

PUBLIC LIBRARY

Project Description & Location	2023	2024	2025	2026	2027	2028
Grand Total Capital Project Expenditures per Year	\$53,500	\$74,291	\$58,180	\$91,710	\$74,265	\$58,850
New Library Collection (Books & AV)	\$53,500	\$54,570	\$55,640	\$56,710	\$57,780	\$58,850
4 - I-pads for in library use			\$2,540			
Replacement of seating in program room		\$4,152				
Replacement of public access computers		\$15,569			\$16,485	
Replacement furnishings purchased in 2016				\$35,000		